Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

<u> </u>	or tn	e 202	u calendar year, or t	ax year begi	inning	0 /	/U1, 2020	, and er	naing	ln e		5/30 <b>,20</b> 21	
<b>B</b> c	neck if ap	plicable:	C Name of organization THE UNIVERSI	TY OF CON	INECTICUT	FOUNDA	TION IN	C.		ט Employeri	aentifi	ication number	
	Addre		Doing Business As							06-607	072	2	
	1 1	change	Number and street (or	P.O. box if mail is	s not delivered to	street addres	ss)	Room/su	ite	<b>E</b> Telephone	numbe	er	
	Initial	return	2390 ALUMNI	DRIVE UNI	T 3206					(860) 4	36 <b>-</b> 5	5000	
	Termi	inated	City or town, state or p	rovince, country,	and ZIP or foreig	gn postal cod	e						
	Amen		STORRS, CT 0	6269-3206						<b>G</b> Gross rece	ipts \$	151 <b>,</b> 990	,152.
	Applic	ation	<b>F</b> Name and address of p	orincipal officer:	JACOB	LEMON				H(a) Isthisagr		urn for Yes	X No
	_ penui	ng	2390 ALUMNI	DRIVE UNI	T 3206,	STORRS,	CT 062	69-320	06	subordinate <b>H(b)</b> Are all subo		included? Yes	∏ No
ī	Tax-ex	empt sta	atus: X 501(c)(3)	501(c) (	) <b>◀</b> (inse	ert no.)	4947(a)(1)	or	527	1 ' '		st. (see instructions)	
J	Websi	te: 🕨	WWW.FOUNDATION		DU DU					H(c) Group exe	mption r	number >	
K	Form o	of organ	nization: X Corporation	Trust	Association	Other <b>•</b>	<b>&gt;</b>	L Ye	ear of format	tion: 1964 <b>N</b>	State	e of legal domicile:	: CT
Pa	art I	Sur	mmary	' '				<u> </u>		<u>'</u>		-	
			describe the organizat	tion's mission (	or most signific	ant activitie	s: SEE SC	CHEDUI	LE O				
ė		,	3		9								
Governance													
/ern	2	Check	this box  if the	organization	 discontinued i	ts operation	ns or dispose	ed of more	 e than 25%	of its net asse	 ets.		
Gov			er of voting members o	-		•	•				3		34.
			er of independent voting								4		33.
Activities &			number of individuals e								5		187.
ti v i			number of volunteers (e								6		40.
Act			unrelated business reve								7a	2.0	6 <b>,</b> 955
			nrelated business taxab								7b		0
		ivet ai	incluted business taxab	Ne moone nom	11 01111 000 1,1	1110 04			<del></del>	Prior Year	110	Current Y	ear
	8	Contri	ibutions and grants (Part	t \/III line 1h)						39,475,2	94.	59,430	
ıπe	9	Drogra	am sorvice revenue (Part	t VIII, line III) .			COP	Y FOR		12,443,1		12,416	
Revenue			am service revenue (Part					SPECTION	ои	36,605,2		80,104	
Re	10		ment income (Part VIII,						<b>-</b>	-49,6			0,183
	11		revenue (Part VIII, colu							88,474,0		151,971	
	12		revenue - add lines 8 th							25,842,6		33,630	
	13		s and similar amounts p							23,042,0	0.	33,630	<del>7,334</del>
			its paid to or for membe							17,283,1		17,366	<del>- 722</del>
ses	15		es, other compensation			350,4			7 <b>,</b> 119				
Expenses	16a	Profes	ssional fundraising fees	(Part IX, colum		330,4	10.	1,02	7,119				
Exp			fundraising expenses (P							9,631,9	0.0	15,614	4 200
			expenses (Part IX, colu							<u> </u>			
			expenses. Add lines 13-							53,108,2		67,638	
_ s	19	Reven	nue less expenses. Subt	tract line 18 fro	m line 12					35,365,8		84,333	
ts o nce										nning of Current		End of Yea	
sse 3ala	20		assets (Part X, line 16)							617,597,9		769,852	
Net Assets or Fund Balances			liabilities (Part X, line 26							41,099,0		39,103	
			ssets or fund balances.	Subtract line 2	1 from line 20.	· · · · · ·	<u> </u>		5	576,498,8	35.	730,749	9,460
Pa			gnature Block										
			of perjury, I declare that I h complete. Declaration of pr								of my	knowledge and b	elief, it is
	-		David L. Carney		•				•		1 1 / 0	2000	
Sig	n									02/	11/2	2022	
Hei			Signature of officer							Date			
1101	·		DAVID CARNEY				CFO						
		<u> </u>	Type or print name and title	<b>e</b>	T			le:				DTIN	
Paid			Type preparer's name		Preparer's sig	nature		Date		Check	<b>」"</b>	PTIN	
	oarer	GWE						02/	/11/202	self-emplo	-	P00641463	<u> </u>
-	Only	Firm's	, manne	ATERHOUSE(						Firm's EIN		-4008324	
				APORT BLVI				IA 022	10	Phone no.	617	7-530-5000	
May	the I	RS dis	cuss this return with the	e preparer shov	vn above? (see	instruction	s)	<u> </u>	<u> </u>	<u> </u>	<u></u>	. X Yes	No
For	Pape	rwork	Reduction Act Notice,	see the separa	ite instructions	s						Form <b>99</b>	0 (2020)

THE UNIVERSITY OF CONNECTICUT FOUNDATION INC. 06-6070722 Form 990 (2020) Page 2 Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: SEE SCHEDULE O 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program X No If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code: ) (Expenses \$ 9,731,939. including grants of \$ 9,731,939. ) (Revenue \$ SCHOLARSHIPS, AWARDS, AND FELLOWSHIPS THE UNIVERSITY OF CONNECTICUT FOUNDATION, INC. RECEIVES GIFTS ON BEHALF OF DONORS, RESTRICTED TO THE SUPPORT OF FINANCIAL AID FOR UNIVERSITY OF CONNECTICUT STUDENTS. TO ENSURE COMPLIANCE WITH ALL UNIVERSITY, FEDERAL, AND STATE FINANCIAL AID REQUIREMENTS, THE UNIVERSITY SELECTS THE STUDENT RECIPIENTS AND MAKES THE AWARDS DIRECTLY TO STUDENTS. AFTER RECEIVING APPROPRIATE DOCUMENTATION FROM THE UNIVERSITY, THE FOUNDATION PROVIDES GRANTS TO THE UNIVERSITY TO FUND FINANCIAL AID EXPENDITURES. THE EXPENDITURES ARE FUNDED FROM INVESTMENT INCOME EARNED ON ENDOWMENT FUNDS AND GIFTS RESTRICTED FOR FINANCIAL AID. 4b (Code: ) (Expenses \$ 2,984,187. including grants of \$ PROGRAM SERVICES THE UNIVERSITY OF CONNECTICUT FOUNDATION, INC. RECEIVES GIFTS ON BEHALF OF DONORS, RESTRICTED TO THE SUPPORT OF PROGRAMS AT THE UNIVERSITY. GENERALLY, THE EXPENDITURE IS MADE TO THE VENDOR DIRECTLY BY THE UNIVERSITY WITH THE FOUNDATION THEN PROVIDING A GRANT TO THE UNIVERSITY TO FUND THE EXPENDITURES AFTER RECEIVING APPROPRIATE DOCUMENTATION. OCCASIONALLY THE FOUNDATION WILL PAY THE VENDOR DIRECTLY. **4c** (Code: ) (Expenses \$ 9,266,310. including grants of \$ 9,266,310. ) (Revenue \$ ATTACHMENT 1

4d Other program services (Describe on Schedule O.)

(Expenses \$ 11,647,918. including grants of \$ 11,647,918. ) (Revenue \$ 12,416,718. )

**4e** Total program service expenses ► 33,630,354.

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Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			v
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)		X	
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	3		- 21
U	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9	X	
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"		x	
	complete Schedule D, Part VI	11a	Λ	
Ľ	Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	x	
,	Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more	110	21	
•	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
c	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets	1.0		
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII.	12a	X	
k	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
ľ	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	145		
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX. column (A), line 1? If "Yes." complete Schedule I. Parts Land II	21	X	
	- comesoc covernment on Pau IX. Column IAT line 17 if Yes. Comblete Schedule I Paus Land II	1 Z I		

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Part	Checklist of Required Schedules (continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		162	NO
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated	22	X	
24 a	employees? If "Yes," complete Schedule J	23	21	
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
_	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
0.7	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
а	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):  A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
u	"Yes," complete Schedule L, Part IV	28a		Х
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			v
29	"Yes," complete Schedule L, Part IV  Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29	Х	X
30	Did the organization receive more than \$25,000 in horizontal treasures, or other similar assets, or qualified	23		
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If</i> "Yes," <i>complete Schedule N, Part I</i>	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	32		Х
33	complete Schedule N, Part II	32		
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
25.0	or IV, and Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	21	
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
27	related organization? If "Yes," complete Schedule R, Part V, line 2.	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	<u> </u>		
	19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.	38	X	
Part				
	Check if Schedule O contains a response or note to any line in this Part V	• • •	Yes	No
1 a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	-		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and	4.0	Х	
JSA	reportable gaming (gambling) winnings to prize winners?	1c Form		(2020)
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Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return. 2a 187			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
b	If "Yes," enter the name of the foreign country ▶ <u>ATTACHMENT 2</u>			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			37
	required to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	_		3.5
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	0-		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII. line 12			
	mination root and deprice contract mination in an art min, mile 12 1111111111111111111111111111111111			
	Cross recorpts, included on Form 550, Fart Vin, into 12, 161 public dec of olds facilities			
	Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders			
	Gross income from members or shareholders			
b	against amounts due or received from them.)			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
_	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
-	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule</i> O · · · · · ·	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" Part VI response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management			
			Yes	No
4.0	Enter the number of voting members of the governing body at the end of the tax year			
та	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar	_		
	committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	_	)	
0000	on bill ondice (Thie decilor B requeste information about policide not required by the informat Neverlae	Codo	Yes	No
40-	Did the constitution have level shoutons burnehed as attitute of	10a		Х
	Did the organization have local chapters, branches, or affiliates?	100		<del></del>
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b		
110	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
11a	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
b 12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
ıza b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
D	rise to conflicts?	12b	Х	
_	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
С	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by	-		
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
D	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	1 C h		
S004	organization's exempt status with respect to such arrangements?	16b		
17	List the states with which a copy of this Form 990 is required to be filed  ATTACHMENT 3	- /0		.047.
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  X Own website Another's website X Upon request Other (explain on Schedule O)	(Sec	tion 5	501(c)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of	f inter	est p	oolicy,
20	and financial statements available to the public during the tax year.	le 🕨		
20	State the name, address, and telephone number of the person who possesses the organization's books and record GERALD GANZ, JR. 2390 ALUMNI DRIVE UNIT 3206 STORRS, CT 06269-3206 860-486-5000	13 <b>P</b>		

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours	box,	unle	Pos heck ss pe	erson	e than c	an	<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week (list any hours for related organizations below dotted line)	of Individual trustee or director	Institutional trustee	d Officer	Key employee	Highest compensated employee	ee) Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) GERALD GANZ	40.00									
SVP FINANCE & CFO UNTIL 12/20	0.			Х				486,142.	0.	52,987.
(2) SCOTT ROBERTS	40.00									
PRESIDENT AND CEO	0.	Х		Х				448,427.	0.	34,976.
(3) JACOB LEMON	40.00									
SR. VP FOR DEVELOPMENT	0.			Х				312,151.	0.	50,431.
(4)BRIAN OTIS	40.00									
VP OF PRINCIPAL GIFTS	0.				Х			275,853.	0.	51,217.
(5)MO COTTON KELLY	40.00									
VP ALUMNI RELATIONS & COMM.	0.				Х			262,990.	0.	44,499.
(6) SUZANNE O'CONOR	40.00									
GENERAL COUNSEL	0.					X		259,169.	0.	25,226.
(7) PETER LAMOTHE	40.00									
AVP DEVELOPMENT HEALTH SCIENCE	0.					X		202,223.	0.	44,231.
(8) FRANK GIFFORD	40.00									
AVP FOR DEVELOP., CONS. PROGRAM	0.					X		202,429.	0.	42,957.
(9) MICHAEL OBLINGER	40.00									
SR ASSOC ATHLETIC DIR OF DEV	0.					Х		169,248.	0.	39,436.
(10) JEFFERY ROBIN	40.00									
AVP FOR REGIONAL DEVELOPMENT	0.					Х		176,486.	0.	30,470.
(11) MELISSA MAYNARD	40.00									
SVP FINANCE & CFO AS OF 1/1/21	0.			Х				160,355.	0.	36,715.
(12) JOHN FODOR	1.00									
DIRECTOR AS OF 10/20	0.	X						0.	0.	0.
(13) GEORGE R. AYLWARD, JR.	1.00									
DIRECTOR	0.	Х	L		L	L		0.	0.	0.
(14) MARK A. BEAUDOIN	1.00									
DIRECTOR	0.	Х						0.	0.	0.
										Form 990 (2020)

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)											
(A) Name and title	(B) Average hours per week (list any	,		Pos heck		e than c		(D) Reportable compensation	(E) Reportable compensation from	<b>(F)</b> Estimated amount of other	
	hours for related organizations below dotted line)		er and			r/tru Highest compensated employee		from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compensation from the organization and related organizations	
15) ALAN R. BENNETT	1.00										
DIRECTOR	0.	X						0	0.	0	
16) MELINDA T. BROWN	1.00										
CHAIR AS OF 10/20	0.	X		Х				0	0.	0	
17) NOHA H. CARRINGTON	1.00									0	
DIRECTOR	0.	X						0	0.	0	
18) WILLIAM B. CLEMENS, III DIRECTOR	1.00								0.	0	
19) SUE A. COLLINS	1.00	X						0	. 0.	0	
DIRECTOR UNTIL 9/20	1.00	x						0	0.	0	
20) LEAH A. DARAK	1.00							0	. 0.		
DIRECTOR	0.	X						0	0.	0	
21) ANGELO DEFAZIO	1.00	21							. 0.		
DIRECTOR	0.	X						0	0.	0	
22) ANDREA B. DENNIS-LAVIGNE	1.00										
DIRECTOR UNTIL 9/20	0.	X						0	0.	0	
23) CRAIG A. DOUGLAS	1.00										
DIRECTOR	0.	Х						0	0.	0	
24) AMY J. ERRETT	1.00										
DIRECTOR	0.	Х						0	0.	0	
25) DREW FIGDOR	1.00										
DIRECTOR UNTIL 9/20	0.	Х						0	0.	0	
1b Sub-total		•				•	<b></b>	2,955,473.	0.	453,145.	
c Total from continuation sheets to Part VII, S	Section A						$\blacktriangleright$	0.	0.	0.	
d Total (add lines 1b and 1c)							<b>&gt;</b>	2,955,473.	0.	453,145.	
2 Total number of individuals (including but not				d a	bov	e) who	o re	eceived more than	\$100,000 of		
reportable compensation from the organization	n 🕨	39	9								
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										Yes No	
<b>4</b> For any individual listed on line 1a, is the organization and related organizations gr individual	eater than	\$15	50,0	00?	. It	"Yes	s,"	complete Schedu	le J for such	4 X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	sati	on i	fron	n any	un	related organization	on or individual	5 X	

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 4		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 6

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Section A. Officers, Directors	, Trustees, Ke	y En	npio	yee	es,	and F	ııgı	nest Compensat	ed Employees (c	ontinue	ed)	
(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unles er and	neck s pe d a d	ition more rson irect	e than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	an com	(F) stimated nount of other pensation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org and	om the anization d related anization	ł
26) DAVID H. FORD	1.00											
DIRECTOR	0.	Х						0	0.			0
27) ALBERT J. FOREMAN	1.00											
DIRECTOR UNTIL 9/20	0.	Х						0	0.			0
28) JONATHAN L. GREENBLATT	1.00											
DIRECTOR	0.	Х						0	0.			0
29) STEVEN M. GREENSPAN	1.00											
DIRECTOR	0.	Х						0	0.			0
30) DEBRA A. HESS	1.00											
DIRECTOR	0.	X						0	0.			0
31) MICHAEL G. KOPPEL	1.00											
TREASURER	0.	Х		Х				0	0.			0
32) JOHN P. MALFETTONE	1.00											
CHAIRMAN UNTIL 9/20	0.	Х		Х				0	0.			0
33) KIMBERLY T. MANNING	1.00											
DIRECTOR	0.	Х						0	0.			0
34) BENJAMIN W. MICHELSON	1.00											
DIRECTOR	0.	Х						0	0.			0
35) JOSEPH E. PARSONS	1.00											
DIRECTOR	0.	Х						0	0.			0
36) WILLIAM J. QUINLAN, III	1.00											
DIRECTOR	0.	Х						0	0.			0
1b Sub-total							<b></b>	0.	0.			0.
c Total from continuation sheets to Part V							$\blacktriangleright$					
d Total (add lines 1b and 1c)							<b>&gt;</b>					
2 Total number of individuals (including but reportable compensation from the organiz		hose 39		d al	OOV	e) who	re	ceived more than	\$100,000 of			
· · · · · · · · · · · · · · · · · · ·											Yes	No
3 Did the organization list any former employee on line 1a? If "Yes," complete So										3		Х
4 For any individual listed on line 1a, is to organization and related organizations	the sum of rep	ortab	ole c	om	pen	satior	n ai	nd other compens	sation from the			
individual										4	Х	
5 Did any person listed on line 1a receive	e or accrue co	mpen	satio	on f	ron	n any	un	related organizati		_	37	
for services rendered to the organization?	It "Yes " comple	te Scl	hedu	ie .l	for	such	ner	son		5	X	

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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Part VII Section A. Officers, Directors, T	rustees, Ke	y En	nplo	oye	es,	and F	ligl	hest Compensat	ed Employees (d	continued)
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe	erson	e than o is both tor/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
37) LORI RIISKA	1.00									
DIRECTOR	0.	Х						0	0.	0
38) ANTHONY RIZZA	1.00									
DIRECTOR	0.	X						0	0.	C
39) MICHAEL K. ROSEN	1.00								_	_
DIRECTOR	0.	X						0	0.	С
40) ADAM L. SCHWARTZ	1.00									
SECRETARY	0.	X		Х				0	0.	С
41) ROBERT I. SHERMAN	1.00									
DIRECTOR UNTIL 9/20	0.	X						0	0.	С
42) NADINE F. WEST	1.00									
DIRECTOR	0.	X						0	0.	С
43) JAMES F. WHALEN, JR.	1.00	-								
DIRECTOR 44) HARRIET MUNRETT WOLFE	1.00	X						0	0.	С
DIRECTOR	0.							0		
45) CRAIG ASHMORE	1.00	X						0	0.	
DIRECTOR AS OF 10/20	0.	X						0	] 0.	
46) WALTER R. ALLEN	1.00	Δ.						0	. 0.	
DIRECTOR UNTIL 9/20	$-\frac{1.00}{0.}$	X						0	] 0.	
47) ANTHONY BLAND	1.00							0		
DIRECTOR AS OF 10/20		X						0	] 0.	
		21					_	0.	0.	0.
1b Sub-total								0.	0.	0.
c Total from continuation sheets to Part VII,	_		-		• •					
d Total (add lines 1b and 1c)								pooived more than	\$100,000 of	
reportable compensation from the organizat				ua	DUV	e) wiic	J 16	ceived more man	\$100,000 OI	
										Yes No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sche										3 X
4 For any individual listed on line 1a, is the organization and related organizations										
individual										4 X
5 Did any person listed on line 1a receive of										
for services rendered to the organization? If										5 X
Section B. Independent Contractors	. 50, comple	.5 501	,out	<i></i> 0	, 101	34011	ρυI.	00.1		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VII Section A. Officers, Directors, Ti	rustees, Ke	y En	nplo	ye	es,	and F	Hig	hest Compensat	ed Employ	ees (d	continue	d)	
(A) Name and title	(B) Average hours per week (list any hours for	officer and a director/true				is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportation compensation related organizati	portable nsation from elated inizations	am com	timated ount of other pensation	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-I	MISC)	orga and	om the anizatio I related nization	d
48) SUSAN GAMBARDELLA	1.00												
DIRECTOR AS OF 10/20	0.	X						0	•	0.			
49) CAROLINA GIRALDO	1.00	- 37						0		0			_
DIRECTOR AS OF 10/20	1.00	X						0	•	0.			
50) BARBARA POREMBA DIRECTOR AS OF 10/20	$-\frac{1.00}{0.}$	X						0		0.			0
51) LINDSEY SCHINE	1.00	Α.						0	•	<u> </u>			
DIRECTOR AS OF 10/20		X						0		0.			0
1b Sub-total c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	Section A						<b>&gt; &gt; &gt;</b>	0.		0.			0.
Total number of individuals (including but no reportable compensation from the organization)	t limited to t		liste				o re	eceived more than	\$100,000 o	f			
3 Did the organization list any former offi				ıcto	0	kov c	mn	olovoo or highes	t compones	atod		Yes	No
employee on line 1a? If "Yes," complete Schee											3		Х
4 For any individual listed on line 1a, is the organization and related organizations g	reater than	\$15	50,0	00?	. If	"Yes	5,"	complete Schedu	le J for s			V	
<ul> <li>individual</li></ul>	r accrue co	mpen	sati	on f	fron	n any	un	related organization	on or individ		5	X	
Section B. Independent Contractors	res, comple	ie sci	ieuu	iie J	101	Sucri	per	3011	<u> </u>		J	21	
Complete this table for your five highest cor compensation from the organization. Report year.													
(A) Name and business ac	ddress							(B) Description of se	ervices	C	(C) Compens	ation	
							-						
							+						
							+						

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

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### Part VIII Statement of Revenue

		Check if Schedule O contains a respon	nse or note to an	y line in this Part V	'III		
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts	1a	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b					
۾ ۾ ۾	С	Fundraising events 1c	97,384.				
ifts Ir A	d	Related organizations 1d					
nis Gil	е	Government grants (contributions) 1e	2,856,635.				
Sin	f	All other contributions, gifts, grants,					
utic e		and similar amounts not included above . 1f	56,476,600.				
Ę	g	Noncash contributions included in					
d (		lines 1a-1f 1g	\$ 5,130,897.				
g ç	h	Total. Add lines 1a-1f		59,430,619.			
			Business Code				
Se	2a	UNIVERSITY FEE FOR SERVICES	900099	12,150,201.	12,150,201.		
Program Service Revenue	b	UNIV ENDOW ADMIN FEE	900099	266,517.	266,517.		
Sun	C						
eve	d						
og R	e						
Ψ.	f	All other program service revenue					
	g	Total. Add lines 2a-2f		12,416,718.			
	3	Investment income (including dividends,					
		other similar amounts)		9,740,594.		26,955.	9,713,639.
	4	Income from investment of tax-exempt bond	proceeds . ►	0.			
	5	Royalties		0.			
		(i) Real	(ii) Personal				
	6a	Gross rents 6a					
	b	Less: rental expenses 6b					
	С	Rental income or (loss) 6c					
	d	Net rental income or (loss)	<u> ▶</u>	0.			
	7a	Gross amount from (i) Securities	(ii) Other				
		sales of assets					
		other than inventory <b>7a</b> 70,363,740.					
ne	b	Less: cost or other basis					
evenue		and sales expenses 7b					
ev	С	Gain or (loss)					
F	d	Net gain or (loss)		70,363,740.			70,363,740.
Other	8a	Gross income from fundraising					
O		events (not including \$97,384.					
		of contributions reported on line					
		1c). See Part IV, line 18 8a	38,481.				
	b	Less: direct expenses 8b	18,298.				
	С	Net income or (loss) from fundraising events		20,183.			20,183.
	9a	Gross income from gaming					
		activities. See Part IV, line 19 9a	0.				
	b	Less: direct expenses 9b	0.				
	С	Net income or (loss) from gaming activities		0.			
	10a	Gross sales of inventory, less					
		returns and allowances	0.				
	b	Less: cost of goods sold	0.				
	С	Net income or (loss) from sales of inventory.		0.			
Sn			Business Code				
Jeo Le	11a						
lla ⁄en	b						
Miscellaneous Revenue	С						
Ĕ	d	All other revenue					
	e	Total Add lines 11a-11d		0.	10 415 535	05.055	00 005 555
	12	Total revenue. See instructions	🗩 🕛	151,971,854.	12,416,718.	26,955.	80,097,562.

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JSA 0E1051 1.000 6795QG 7377

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

(C) Management and (A) Total expenses (B) Program service (D) Fundraising Do not include amounts reported on lines 6b. 7b. 8b. 9b. and 10b of Part VIII. general expenses expenses expenses 1 Grants and other assistance to domestic organizations 33,630,354 33,630,354. and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 0 individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and 0 foreign individuals. See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, 1,426,286. 413,886. 1,012,400. trustees, and key employees 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and 0 persons described in section 4958(c)(3)(B) 11,783,921. 3,211,240 8,572,681. 7 Other salaries and wages 8 Pension plan accruals and contributions (include 291,959 1,039,869. 747,910. section 401(k) and 403(b) employer contributions) 606,805 1,555,610. 2,162,415. 686,316. 954,231. 267,915. 11 Fees for services (nonemployees): 0 a Management 57,729 57,729 244,472. 244,472. c Accounting 30,000. 30,000. **d** Lobbying 1,027,119. 1,027,119. e Professional fundraising services. See Part IV, line 17, 10,903,126. 10,903,126 f Investment management fees 9 Other. (If line 11g amount exceeds 10% of line 25, column 59,374. 377,728. 318,354 (A) amount, list line 11g expenses on Schedule O.) 16,633. 16,682 49 12 Advertising and promotion 849,532. 702,057. 147,475. 13 Office expenses 1,339,202. 651,403. 687,799. 14 Information technology 0 . 15 Royalties 204,932. 67,675 137,257. Occupancy 16 17,530. 1,667. 15,863. 17 Travel Payments of travel or entertainment expenses 0 for any federal, state, or local public officials 54,934. 9,216 45,718. 19 Conferences, conventions, and meetings 258,866. 223,905. 34,961. Interest 0 Payments to affiliates 175,595 235,166. 410,761. Depreciation, depletion, and amortization 22 158,384. 157,057. 1,327. 23 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) aSPECIAL EVENTS 306,431. 41,543. 264,888. hDUES, SUBSCRIPTIONS, & MEMBER 102,844. 31,920. 70,924. CDONOR CULTIVATION 156,371. 2,759. 153,612. dFOOD 14,864. 4,276 10,588. 74,988. 110,002. 35,014. e All other expenses 67,638,585 33,630,354. 17,865,040 16,143,191. 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720) 0

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6795QG 7377

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### Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this P	art X		
			(A)		(B)
		On the contribution of the	Beginning of year 28,726,132.	_	End of year 10,128,943.
	1	Cash - non-interest-bearing	6,396,165.	1	19,488.
	2	Savings and temporary cash investments	21,707,610.	3	35,130,393.
	3	Pledges and grants receivable, net	2,120,520.	4	243,307.
	4	Accounts receivable, net.	2,120,320.	4	213,307.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%	0.	_	0.
	_	controlled entity or family member of any of these persons	0.	5	0.
	6	Loans and other receivables from other disqualified persons (as defined	0.		0
	_	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	0.	6	0.
Assets	7	Notes and loans receivable, net		7	
\ss	8	Inventories for sale or use	8,400.	8	7,840.
_	9	Prepaid expenses and deferred charges	328,811.	9	282,721.
	10 a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D	4 007 070		2 005 276
	b			10c	3,895,276.
	11	Investments - publicly traded securities	219,578,461.	11	299,361,355.
	12	Investments - other securities. See Part IV, line 11	202,213,677.	12	222,377,213.
	13	Investments - program-related. See Part IV, line 11	0.	13	0.
	14	Intangible assets	0.	14	0.
	15	Other assets. See Part IV, line 11	132,280,871.	15	198,405,961.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	617,597,919.	16	769,852,497.
	17	Accounts payable and accrued expenses	10,576,816.	17	10,099,139.
	18	Grants payable	0.	18	0.
	19	Deferred revenue	0.	19	0.
	20	Tax-exempt bond liabilities	7,500,000.	20	5,000,000.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	17,225,395.	21	21,729,374.
ies	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%			
jab		controlled entity or family member of any of these persons	0.	22	0.
_	23	Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24	Unsecured notes and loans payable to unrelated third parties	5,796,873.	24	2,274,524.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X	0		
		of Schedule D	0.	25	0.
	26	Total liabilities. Add lines 17 through 25	41,099,084.	26	39,103,037.
es		Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33.			
anc	0.7		12,470,263.		22 406 405
Sal	27	Net assets without donor restrictions	564,028,572.	27	22,496,405. 708,253,055.
둳	28	Net assets with donor restrictions.	304,020,372.	28	700,233,033.
Ξ		Organizations that do not follow FASB ASC 958, check here ▶ and complete lines 29 through 33.			
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds		29	
sets	30	Paid-in or capital surplus, or land, building, or equipment fund.		30	
ASS	31	Retained earnings, endowment, accumulated income, or other funds.		31	
et	32	Total net assets or fund balances	576,498,835.	32	730,749,460.
Z	33	Total liabilities and net assets/fund balances	617,597,919.	33	769,852,497.
_					Form <b>990</b> (2020)

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Part						$\overline{}$
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1	51,9	71,8	354.
2	Total expenses (must equal Part IX, column (A), line 25)	2		67,6		
3	Revenue less expenses. Subtract line 2 from line 1	3		84,3		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		76,4		
5	Net unrealized gains (losses) on investments	5		70,5	81,0	26.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain on Schedule O)	9		-6	63,6	570.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	7	30,7	49,4	60.
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplair	n in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	rsigh	t of			
	the audit, review, or compilation of its financial statements and selection of an independent accounta	nt?.		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, ex	kplain	on			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in	the			
	Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	ergo	the			
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such au	ıdits .		3b		

### **SCHEDULE A** (Form 990 or 990-EZ)

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

THE	UNIVERSITY OF CONNECT	FICUT FOUNDAT	CION INC.			06-60707	22
Par	rt I Reason for Public Cha	rity Status. (All o	organizations must o	complet	e this p	art.) See instructions	S.
	organization is not a private four	,					
1	A church, convention of chu		•		•	•	
2	A school described in section						
3	A hospital or a cooperative		•	•			
4	A medical research organiz	•	-				(iii) Enter the
7	hospital's name, city, and st		conjunction with a not	spital ac.	oribea ii	130000011110(0)(1)(A)	(m). Enter the
5	An organization operated f		a college or universit	V OWNE	d or one	rated by a governme	ntal unit described in
J			a college of universit	y Owner	i or ope	rated by a governme	iliai uilit described ii
6	section 170(b)(1)(A)(iv). (C		rnmantal unit dagariha	d in acat	ion 170/	h\/4\/A\/ <sub>\</sub> \	
6	A federal, state, or local go						46-2
7	X An organization that norma	•	•	pport fro	om a go	vernmental unit or tro	om the general public
_	described in section 170(b)		·	<b>5</b> (11)			
8	A community trust describe	-		-			
9	An agricultural research org				-		
	or university or a non-land-g	grant college of ag	griculture (see instruct	ions). Ei	nter the i	name, city, and state of	the college or
	university:						
10	An organization that normal receipts from activities relat support from gross investm acquired by the organization	ted to its exempt f ent income and u n after June 30, 19	unctions, subject to c nrelated business tax 975. See <b>section 509</b> (	ertain ex able incc ( <b>a)(2).</b> (C	ceptions me (les: complete	s; and (2) no more thar s section 511 tax) from Part III.)	n 331/3 % of its
11	An organization organized a	•		-			
12	An organization organized a						
	of one or more publicly sup	-					
	Check the box in lines 12a tl	hrough 12d that d	escribes the type of su	upporting	g organiz	zation and complete lir	nes 12e, 12f, and 12g
а	Type I. A supporting orga	anization operated	, supervised, or contro	olled by	its supp	orted organization(s),	typically by giving
	the supported organizatio	n(s) the power to	regularly appoint or e	lect a ma	ajority of	the directors or truste	es of the
	supporting organization. Y	ou must complet	e Part IV, Sections A	and B.			
b	Type II. A supporting orga	anization supervise	ed or controlled in co	nnection	with its	supported organization	on(s), by having
	control or management o	f the supporting o	rganization vested in	the sam	e persor	s that control or man	age the supported
	organization(s). You must	complete Part IV	, Sections A and C.				
С	Type III functionally integ	grated. A supporti	ng organization opera	ited in co	onnectio	n with, and functional	ly integrated with,
	its supported organization	(s) (see instruction	s). You must comple	te Part I	V, Sectio	ons A, D, and E.	-
d	Type III non-functionally		-				ted organization(s)
	that is not functionally inte						= : :
	requirement (see instructi	-	= -	-		· ·	
е	Check this box if the orga	•	-				I. Type III
	functionally integrated, or						, ,,
f	Enter the number of supported						
a	Provide the following information						
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization	(iv) Is the	organization	(v) Amount of monetary	(vi) Amount of
	.,	( )	(described on lines 1-10		ur governing	support (see	other support (see
			above (see instructions))	Yes	nent?	instructions)	instructions)
				103	140		
(A)							
(B)							
(C)							
(D)							
(E)							
Tota	al .						

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support									
Cale	ndar year (or fiscal year beginning in)	<b>(a)</b> 2016	<b>(b)</b> 2017	<b>(c)</b> 2018	<b>(d)</b> 2019	<b>(e)</b> 2020	(f) Total			
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	38,506,381.	43,775,533.	43,206,338.	39,475,294.	59,430,619.	224,394,165.			
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.			
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.			
4	Total. Add lines 1 through 3	38,506,381.	43,775,533.	43,206,338.	39,475,294.	59,430,619.	224,394,165.			
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount									
_	shown on line 11, column (f)						8,920,738.			
6	Public support. Subtract line 5 from line 4						215,473,427.			
	tion B. Total Support	( ) 0040	(1) 0047	( ) 0040	/ N 0040	( ) 0000				
	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total			
7 8	Amounts from line 4.  Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	38,506,381. 12,382,769.	43,775,533. 10,912,511.	43,206,338. 7,600,562.	39,475,294. 9,157,949.	59,430,619. 9,740,594.	224,394,165. 49,794,385.			
9	Net income from unrelated business activities, whether or not the business is regularly carried on		20,305.	967,968.			988,273.			
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) ATCH 1				114,612.	38,481.	153,093.			
11	Total support. Add lines 7 through 10						275,329,916.			
12	Gross receipts from related activities, etc. (s	see instructions) .				12				
13	First 5 years. If the Form 990 is for organization, check this box and stop here			, third, fourth,	or fifth tax yea	ar as a section	501(c)(3) ►			
Sec	tion C. Computation of Public Sup		_							
14	Public support percentage for 2020 (li		•			14	78.26 <b>%</b>			
15	Public support percentage from 2019	•	•			15	80.59 <b>%</b>			
16a	33 1/3 % support test - 2020. If the org	_								
	box and <b>stop here.</b> The organization q	•		•						
b	331/3% support test - 2019. If the org	=								
47-	this box and <b>stop here.</b> The organization			_						
17a	10%-facts-and-circumstances test - 2	_								
	10% or more, and if the organization Part VI how the organization meets					-	-			
	organization			•	•					
b	10%-facts-and-circumstances test - 2									
	15 is 10% or more, and if the organization	•								
	in Part VI how the organization meets					-	-			
	organization			_	=	-				
18	Private foundation. If the organization									
	instructions									

### Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	tion A. Public Support		I	T	T		
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
_	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
•	organization without charge						
6	Total. Add lines 1 through 5						
ı a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
-	received from other than disqualified						
	persons that exceed the greater of \$5,000						
•	or 1% of the amount on line 13 for the year.  Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
•	line 6.)						
Sec	tion B. Total Support		1				
	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	<b>(e)</b> 2020	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar						
	sources						
D	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
_	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	activities not included in line 10b, whether						
	or not the business is regularly carried on.						
40							
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	the organizati	on's first, secon	d, third, fourth,	or fifth tax ye	ear as a section	501(c)(3)
	organization, check this box and stop here.						▶ 🔲
Sec	tion C. Computation of Public Supp						
15	Public support percentage for 2020 (line 8,	column (f), divid	led by line 13, colu	mn (f))		15	%
16	Public support percentage from 2019 Sche	dule A, Part III, lir	ne 15			16	%
Sec	tion D. Computation of Investment	Income Per	centage				
17	Investment income percentage for 2020 (lin	ie 10c, column (	(f), divided by line	13, column (f))		17	%
18	Investment income percentage from 2019 S	Schedule A, Part	III, line 17			18	%
19 a	331/3% support tests - 2020. If the org	ganization did r	not check the bo	ox on line 14, a	nd line 15 is m	ore than 331/3%	, and line
	17 is not more than 331/3%, check this	box and stop	here. The organ	nization qualifies	as a publicly s	upported organiza	ation . 🕨 🔲
b	331/3% support tests - 2019. If the orga	anization did no	t check a box on	line 14 or line	19a, and line 16	is more than 33	1/3 %, and
	line 18 is not more than $331/3\%$ , check	this box and s	top here. The or	ganization qualifi	es as a publicly	supported organi	ization 🕨 🔙
20	Private foundation. If the organization d	id not check a	a box on line 1	4, 19a, or 19b,	check this box	and see instruc	ctions <b>&gt;</b>

Schedule A (Form 990 or 990-EZ) 2020

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### S

Sect	ion A. All Supporting Organizations		Yes	N
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	163	INC
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4-		
5a		4c 5a		
b c	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  Substitutions only. Was the substitution the result of an event beyond the organization's control?	5b 5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI.</b>	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI.</b>	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>	9с		
10 a	Was the organization subject to the excess business holdings rules of section 4943 because of section			

JSA 0E1229 1.010

10a

10b

supporting organizations)? If "Yes," answer line 10b below.

determine whether the organization had excess business holdings.)

4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	44-		
Secti	detail in Part VI. on B. Type I Supporting Organizations	11c		
Occii	on B. Type roupporting organizations		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations		V	NI-
_			res	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
1	Did the expeniention provide to each of its competed expenientions, by the local day of the fifth month of the		Yes	No
'	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
-	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (se	e instr		s). <b>No</b>
2	Activities Test. Answer lines 2a and 2b below.		163	NO
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b> those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI.</b>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>	3b		

Pa	art V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	S	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	g trust on	Nov. 20, 1970 (explai	in in <b>Part VI</b> ). See
	instructions. All other Type III non-functionally integrated supporting organia	zations r	nust complete Sectio	ns A through E.
Se	ection A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
_7		7		
_8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Se	ection B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
C	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):	1e		
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Se	ection C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7			ated Type III supporting	g organization
	(see instructions).	-		· <del>-</del>

Schedule A (Form 990 or 990-EZ) 2020

art	V Type III Non-Functionally Integrated 509(a)(3)	<b>Supporting Organizat</b>	ions (continued)		. 49
Sect	ion D - Distributions			С	urrent Year
1	Amounts paid to supported organizations to accomplish e	exempt purposes	1	ı	
2	Amounts paid to perform activity that directly furthers exe	ed			
	organizations, in excess of income from activity	2			
3	Administrative expenses paid to accomplish exempt purp	zations 3	3		
4	Amounts paid to acquire exempt-use assets		4	ı	
5	Qualified set-aside amounts (prior IRS approval required -	5	5		
6	Other distributions (describe in Part VI). See instructions.		6	6	
7	Total annual distributions. Add lines 1 through 6.		7	7	
8	Distributions to attentive supported organizations to which	n the organization is resp	onsive		
	(provide details in Part VI). See instructions.		8	3	
9	Distributable amount for 2020 from Section C, line 6		9	)	
10	Line 8 amount divided by line 9 amount	0			
Sect	Fection E - Distribution Allocations (see instructions)  (i)  Excess Distributions  Pre-2020				

Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2020			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2020			
а	From 2015			
b	From 2016			
С	From 2017			
d	From 2018			
е	From 2019			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2020 distributable amount			
i	Carryover from 2015 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2020 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2020 distributable amount			
С	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2020, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2020. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2021. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2016			
b	Excess from 2017			
С	Excess from 2018			
d	Excess from 2019			
е	Excess from 2020			

Schedule A (Form 990 or 990-EZ) 2020

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

					ATTACHMENT 1		
SCHEDULE A, PART II - OTHER INCOME							
	0015	0015	0010	0010			
DESCRIPTION	2016	2017	2018	2019	2020	TOTAL	
FUNDRAISING EVENTS				114,612.	38,481.	153,093.	
TOTALS				114,612.	38,481.	153,093.	

# Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

### Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

**2020** 

**Employer identification number** 

THE UNIVERSITY OF CONNECTICUT FOUNDATION INC. 06-6070722 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** [X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

6795QG 7377

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization THE UNIVERSITY OF CONNECTICUT FOUNDATION INC.

Employer identification number 06-6070722

art I	Contributors (	(see instructions).	Use duplicate co	pies of Part I if	additional space is needed.
-------	----------------	---------------------	------------------	-------------------	-----------------------------

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_	N/A	\$7,490,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	N/A	\$7,518,146.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	N/A	\$1,408,635.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4_	N/A	\$3,000,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5_	N/A	\$\$.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	N/A	\$1,500,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization THE UNIVERSITY OF CONNECTICUT FOUNDATION INC.

Employer identification number 06-6070722

Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is n	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	N/A	\$\$ 2,856,635.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization THE UNIVERSITY OF CONNECTICUT FOUNDATION INC.

**Employer identification number** 06-6070722

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
3	SECURITIES		
		\$1,408,635.	05/14/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Name of organization THE UNIVERSITY OF CONNECTICUT FOUNDATION INC. **Employer identification number** 06-6070722 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

### SCHEDULE C (Form 990 or 990-EZ)

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

**Open to Public** Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes." on Form 990 Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

Tax)	(See separate instructions), the Section 501(c)(4), (5), or (6) org		Tax) (See Separate II	istructions) or Form 990-1	EZ, FAIT V, IIIIE 33C (FIOX
	e of organization	anzalions. Complete Fart III.		Employer ide	ntification number
	•	ECTICUT FOUNDATION INC.		06-6070	
		organization is exempt under	section 501(c) or i		
	-	organization's direct and indirect			
1	•		ooniicai campaign ac	ctivities in Part IV. (See ii	ISTRUCTIONS TO
_	definition of "political campa	,		▶ ♠	
2		xpenditures (See instructions)			
		campaign activities (See instructio			
	-	organization is exempt under		<u> </u>	
1		cise tax incurred by the organization			
2		cise tax incurred by organization m			
3	=	a section 4955 tax, did it file Form	-		
					Yes No
	If "Yes," describe in Part IV.	organization is exempt under	sastion E01(a) av	voont poetion E01/o\/2	١
Par		<u> </u>	· · · ·	• • • • • • • • • • • • • • • • • • • •	·)·
1	,	xpended by the filing organization		•	
2		ng organization's funds contributed			
		es			
3		enditures. Add lines 1 and 2. Ent			
	line 17b			▶\$	
4 5	Enter the names addresses	e Form 1120-POL for this year? and employer identification numb	or (FIN) of all soction	on 527 political organiz	Yes No
3		s. For each organization listed, en			
		tributions received that were prom			
		nd or a political action committee (			
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
	(2)	(2) / 100/ 000	(0) =	filing organization's	contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate
					political organization. If none, enter -0
					Trong onto
(1)					
(2)					
(3)					
(4)					
(F)					
(5)			-		
(6)			-		
		1	I.	1	l .

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Schedule C (Form 990 or 990-EZ) 2020

_		
Pag	e	4

Pa	Complete if the organizati section 501(h)).	on is exempt under section 501(c)(3) and	I filed Form 5768 (elec	tion under
Α		longs to an affiliated group (and list in Part IV e and share of excess lobbying expenditures).	ach affiliated group memb	per's name,
В	Check ▶ if the filing organization ch	ecked box A and "limited control" provisions app	oly.	
		ying Expenditures eans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1 a	Total lobbying expenditures to influence	public opinion (grassroots lobbying)	30,000.	
b	Total lobbying expenditures to influence	a legislative body (direct lobbying)		
c	Total lobbying expenditures (add lines 1	a and 1b)	30,000.	
c	Other exempt purpose expenditures		67,638,585.	
е	Total exempt purpose expenditures (add	d lines 1c and 1d)	67,668,585.	
f	Lobbying nontaxable amount. Enter th	e amount from the following table in both		
	columns.	-	1,000,000.	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
Q	Grassroots nontaxable amount (enter 25	5% of line 1f)	250,000.	
h	Subtract line 1g from line 1a. If zero or le	ess, enter -0	0.	0.
i	Subtract line 1f from line 1c. If zero or le	ss, enter -0-	0.	0.
j	If there is an amount other than zero	on either line 1h or line 1i, did the organiza	ation file Form 4720	
	reporting section 4911 tax for this year?			Yes No
		4-Year Averaging Period Under Section 501(h)		
	(Some organizations that made a	section 501(h) election do not have to compl	lete all of the five columi	ns below.
	See	the separate instructions for lines 2a through	2f.)	

	Lobbying Expenditures During 4-Year Averaging Period							
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> Total		
2a	Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.		
b	Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.		
С	Total lobbying expenditures	610.	23,959.	591.	30,000.	55,160.		
d	Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.		
е	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.		
f	Grassroots lobbying expenditures	610.	23,959.	591.	30,000.	55,160.		

Schedule C (Form 990 or 990-EZ) 2020

Page 3 Schedule C (Form 990 or 990-EZ) 2020

Ta -	(election under section 501(h)).	(a	a)		(b)		
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No		Amou	ınt	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or						
_	referendum, through the use of: Volunteers?						
a b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.						
C	Media advertisements?						
d	Mailings to members, legislators, or the public?						
е	Publications, or published or broadcast statements?						
f	Grants to other organizations for lobbying purposes?						
g	Direct contact with legislators, their staffs, government officials, or a legislative body?						
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
i	Other activities?						
j	Total. Add lines 1c through 1i						
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?						
b	If "Yes," enter the amount of any tax incurred under section 4912						
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	, , ,	( ) (=)					
Pa	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or s	ection	l		
						Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from till-B Complete if the organization is exempt under section 501(c)(4), section 501				3		
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No"	OR (h	\ D = .		1:	) ic	
_	answered "Yes."		) Pa		line 3	), IS	
	Dues, assessments and similar amounts from members			1 III-A,	line s	o, is	
				1	line 3	), IS	
	Dues, assessments and similar amounts from members	unts		1 2a	line s	), is	
2	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	unts		1 2a 2b	line s	o, is	
2 a	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	unts	of	1 2a 2b 2c	line s	o, is	
a b c	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	unts (	of	1 2a 2b	line s	o, is	
2 a b c	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	unts of	 of 	1 2a 2b 2c	line s	o, is	
2 a b c	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	unts of	 of 	1 2a 2b 2c 3	line 3	), is	
2 a b c 3 4	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	unts of the obbying	 of 	1 2a 2b 2c 3	line s	), is	
b	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	unts of	 of 	1 2a 2b 2c 3	line 3	), is	
2 a b c 3 4	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	es.	of	1 2a 2b 2c 3 4 5 5			
2 a b c 3 4	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year.  Carryover from last year.  Total.  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dueled in the foliation of the section 162(e) dueled in the section agree to carryover to the reasonable estimate of nondeductible legand political expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)  Total  Supplemental Information  Vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated)	es.	of	1 2a 2b 2c 3 4 5 5			ar
2 a b c 3 4 5 Prov	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year.  Carryover from last year.  Total.  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dueled in the foliation of the section 162(e) dueled in the section agree to carryover to the reasonable estimate of nondeductible legand political expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)  Total  Supplemental Information  Vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated)	es.	of	1 2a 2b 2c 3 4 5 5			an
2 a b c 3 4 5 Prov	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year.  Carryover from last year.  Total.  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dueled in the foliation of the section 162(e) dueled in the section agree to carryover to the reasonable estimate of nondeductible legand political expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)  Total  Supplemental Information  Vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated)	es.	of	1 2a 2b 2c 3 4 5 5			an
2 a b c 3 4	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year.  Carryover from last year.  Total.  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dueled in the foliation of the section 162(e) dueled in the section agree to carryover to the reasonable estimate of nondeductible legand political expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)  Total  Supplemental Information  Vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated)	es.	of	1 2a 2b 2c 3 4 5 5			an
2 a b c 3 4 5 Prov	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year.  Carryover from last year.  Total.  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dueled in the foliation of the section 162(e) dueled in the section agree to carryover to the reasonable estimate of nondeductible legand political expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)  Total  Supplemental Information  Vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated)	es.	of	1 2a 2b 2c 3 4 5 5			an

Schedule C (Form 990 or 990-EZ) 2020

Part IV **Supplemental Information** (continued)

### SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number THE UNIVERSITY OF CONNECTICUT FOUNDATION INC. 06-6070722 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a а 2b 2c Number of conservation easements on a certified historic structure included in (a) С Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: Revenue included on Form 990, Part VIII, line 1. ▶ \$

Schedule D (Form 990) 2020

	dule D (Folili 990) 2020							Page Z
	rt III Organizations Maintaini					<u>'</u>		
3	Using the organization's acquisition		other records, chec	k any of the	e following	that make sigr	ificant u	se of its
	collection items (check all that app	ly):						
а	Public exhibition		d Loan	or exchange	program			
b	Scholarly research		e Other					
С	Preservation for future gene	rations						
4	Provide a description of the organ	nization's collections	and explain how	they further	the organ	ization's exemp	purpose	e in Part
	XIII.							
5	During the year, did the organization	on solicit or receive o	donations of art, hist	orical treasu	ires, or othe	er similar		
	assets to be sold to raise funds rath	ner than to be mainta	ained as part of the	organization	's collection	n?	Yes	No
Pa	rt IV Escrow and Custodial A	rrangements.						
	Complete if the organiza	ation answered "Ye	es" on Form 990, f	Part IV, line	9, or repo	orted an amour	nt on Fo	m
	990, Part X, line 21.							
1a	Is the organization an agent, trus	tee, custodian or o	ther intermediary f	or contribut	ions or oth	ner assets not		
	included on Form 990, Part X?					[	Yes	X No
b	If "Yes," explain the arrangement i	n Part XIII and comp	olete the following ta	ble:		_		
						Amount		
С	Beginning balance			1c				
d	Additions during the year.							
е	Distributions during the year							
f	Ending balance							
2a					ustodial acc	count liability?	X Yes	No
	If "Yes," explain the arrangement i							
	rt V Endowment Funds.							<u>-</u>
	Complete if the organiza	ation answered "Ye	es" on Form 990, I	Part IV, line	10.			
	, ,	(a) Current year	(b) Prior year	(c) Two yea		) Three years back	(e) Four y	ears back
1.	Paginning of year halance	471,805,452.	458,742,653.			1,505,076.		19,000
_	Beginning of year balance	27,389,147.	13,928,680.	18,315		36,134,103.		97,000
b	Contributions	2,700,711,1	23/323/3331	10,010	, , , , ,	30,131,1331		
С	Net investment earnings, gains,	132,634,572.	22,234,092.	17,201	432 3	32,249,710.	42.3	16,000
	and losses	132/031/3/2:	22/231/032.	17,201	, 132.	22/212//10:	12,3	
	Grants or scholarships							
е	Other expenditures for facilities	13,442,230.	14,879,947.	15,398	102 1	L5,587,590.	13 0	24,000
	and programs	8,024,713.				7,809,032.		03,000
f	Administrative expenses	610,362,228.		458,742		16,492,267.		05,000
g	End of year balance					10,492,207.	401,5	05,000
2	Provide the estimated percentage		end balance (line 1g	, column (a))	held as:			
а	Board designated or quasi-endown		_%					
b	Permanent endowment   96.9							
С	Term endowment ► 2.6800	- 1 1	4.000/					
_	The percentages on lines 2a, 2b, a	· ·						
3a	Are there endowment funds not in	the possession of the	ne organization that	are held an	d administe	ered for the		'aa Na
	organization by:						$\overline{}$	es No
	(i) Unrelated organizations						3a(i)	X
	(ii) Related organizations						3a(ii)	X
b	If "Yes" on line 3a(ii), are the relate	J	•				3b	
4	Describe in Part XIII the intended u		<u>tion's endowment fu</u>	nds.				
Pa	rt VI Land, Buildings, and Equ Complete if the organize	u <b>ipment.</b> ation answered "Yo	es" on Form 990	Part IV line	11a See	Form 990 Pa	rt X line	10
	Description of property			or other basis	(c) Accumi		) Book valu	
		(inves	tment) (d	other)	deprecia		•	
1 a	Land			201,361.				1,361.
b	Buildings			372,170.	3,297			5,123.
С	Leasehold improvements.		!	924,047.	520	,317.	40	3,730.
d	Equipment							
<u>e</u>	Other			593,409.	1,378			5,062.
Tota	II. Add lines 1a through 1e. (Column	n (d) must equal Forr	m 990, Part X, colum	n (B), line 10	Oc.)	▶	3,89	5,276.

Schedule D (Form 990) 2020

Part VII Investments - Other Securities. Complete if the organization answere	d "Yes" on Form 990, P	art IV, line 11b. See Form 990, I	Page 3
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuatio Cost or end-of-year market	n:
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) SECURITIES NOT PUBLICLY TRADED	222,377,213.	FMV	
(B)			
(C)			
(D)			
(E) (F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	222,377,213.		
Part VIII Investments - Program Related. Complete if the organization answere		art IV, line 11c. See Form 990, I	Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuatio	n:
		Cost or end-of-year market	value
<u>(1)</u>			
_(2)			
<u>(3)</u>			
(4)			
(5)			
<u>(6)</u>			
<u>(7)</u>			
(8)			
(9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX Other Assets.			
Complete if the organization answere	d "Yes" on Form 990, P	art IV, line 11d. See Form 990, I	Part X, line 15.
	escription		(b) Book value
(1) CAPITAL LEASES			27,986.
(2) FUNDS HELD IN TRUST BY OTHERS			13,043,676.
(3) DEFERRED BOND & NOTE ISSUANCE			70,572.
(4) ENDOWMENT HELD FOR UNIVERSITY			19,565,538.
(5) CSV OF LIFE INSURANCE POLICIES			585,283.
(6) LIMITED PARTNERSHIP INVESTMENT			165,112,906.
<u>(7)</u>			
(8)			
Total. (Column (b) must equal Form 990, Part X, col. (B)	lino 15 )		198,405,961
Part X Other Liabilities.	IIIIC 10.)		170,103,701
Complete if the organization answere line 25.	d "Yes" on Form 990, P	art IV, line 11e or 11f. See Form	990, Part X,
1. (a) Descri	ption of liability		(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)	1		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.			4 0
2. Liability for uncertain tax positions. In Part XIII, provide the organization's liability for uncertain tax positions under FASB			

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Schedule D (Form 990) 2020 Page 4

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Part XI  Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.  Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total revenue, gains, and other support per audited financial statements	1	210,567,612.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains (losses) on investments	-	
b	Donated services and use of facilities		
C	Recoveries of prior year grants	-	
d e	Other (Describe in Part XIII.)	2e	58,577,460.
3	Subtract line 2e from line 1	3	151,990,152.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)	4c	-18,298.
с 5	Add lines <b>4a</b> and <b>4b</b>	5	151,971,854.
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu	ırn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	56,316,987.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:  Donated services and use of facilities		
a	Donated services and use of facilities	-	
b C	Other losses	-	
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	18,298.
3	Subtract line 2e from line 1	3	56,298,689.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	-	
b C	Add lines 4a and 4b	4c	11,339,896.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	67,638,585.
	Supplemental Information.	N= =1 N/	Page 4. Bank V. Page
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.			
	PAGE 5		

#### Part XIII Supplemental Information (continued)

PART IV, LINE 2B - EXPLANATION OF ESCROW ACCOUNT LIABILITY

THE FOUNDATION IS NAMED AS THE TRUSTEE AND REMAINDER BENEFICIARY OF

SEVERAL CHARITABLE REMAINDER TRUSTS. IN ADDITION, THE FOUNDATION HAS

ENTERED INTO CONTRACTS WITH THE DONORS FOR CHARITABLE GIFT ANNUITIES FOR

WHICH THE FOUNDATION HAS ACCEPTED CONTRIBUTIONS. THE PRESENT VALUE OF THE

LIABILITY FOR THE FUTURE PAYMENTS IS REFLECTED ON THE FOUNDATION'S

BALANCE SHEET.

THE FOUNDATION HAS A CONTRACTUAL ARRANGEMENT TO ACT AS THE UNIVERSITY'S AGENT IN MANAGING THE UNIVERSITY'S ENDOWMENT ASSETS, ENSURING CONSISTENT MANAGEMENT OF ENDOWMENT ASSETS THAT SUPPORT THE UNIVERSITY REGARDLESS OF ENTITY OWNERSHIP.

PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUND

THE FOUNDATION'S ENDOWMENT FUNDS PROVIDE GRANTS TO THE UNIVERSITY OF
CONNECTICUT. THE GRANTS MAY BE USED TO PROVIDE SCHOLARSHIPS TO UNIVERSITY
OF CONNECTICUT STUDENTS, COMPENSATION AND RESEARCH SUPPORT FOR UNIVERSITY
OF CONNECTICUT ACADEMIC AND ATHLETIC PROGRAMS. THE USE OF ALL ENDOWMENT
FUNDS IS SUBJECT TO ANY RESTRICTION PLACED ON FUNDS BY DONORS. ALL
DISBURSEMENTS ARE SUBJECT TO THE FOUNDATION'S POLICY ON DISBURSEMENTS,
INCLUDING THE AMOUNT OF THE EXPENDITURE MUST BE REASONABLE, FOR A
LEGITIMATE BUSINESS PURPOSE, AND WITH NO PRIVATE BENEFIT.

PART XI, LINE 2D

OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

BAD DEBT EXPENSE - (\$663,670)

INVESTMENT FEES - (\$11,339,896)

### Part XIII Supplemental Information (continued)

TOTAL - (\$12,003,566)

PART XI, LINE 4B

OTHER REVENUE INCLUDED ON FORM 990 BUT NOT INCLUDED IN F/S

FUNDRAISING EVENTS MOVED TO REVENUE - (\$18,298)

PART XII, LINE 2D

OTHER EXPENSE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

FUNDRAISING EVENTS MOVED TO REVENUE - \$18,298

PART XII, LINE 4B

OTHER EXPENSE INCLUDED ON FORM 990 BUT NOT INCLUDED IN F/S

INVESTMENT FEES - \$11,339,896

#### **SCHEDULE F** (Form 990)

### Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** THE UNIVERSITY OF CONNECTICUT FOUNDATION INC. 06-6070722 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (c) Number of (b) Number (a) Region (d) Activities conducted in the (e) If activity listed in (d) is (f) Total émployees, of offices in region (by type) (such as, a program service, expenditures for agents, and the region fundraising, program services, describe specific type of and investments independent investments, grants to recipients service(s) in the region in the region contractors located in the region) in the region (1) CENTRAL AMERICA/CARIBBEAN 0. 0. INVESTMENTS 176,259,328. (2) EUROPE 0. 0. INVESTMENTS 26,291,064. (3) CENTRAL AMERICA/CARIBBEAN 0. 0. FUNDRAISING 2,000. EAST ASIA AND THE PACIFIC Ω FUNDRATSING 217,482. Ω (5) EUROPE Ω Ω FUNDRATSING 2,824. (6) MIDDLE EAST AND NORTH AFRICA 0. Ω FUNDRATSING 110. NORTH AMERICA 0. 0. FUNDRAISING 63,727. SOUTH AMERICA 0. 0. FUNDRAISING 984. (9) SOUTH ASIA 0. 0. FUNDRAISING 43. 0. (10) SUB-SAHARAN AFRICA FUNDRAISING 25. (11)(12)(13)(14)(15)(16)(17)Subtotal 3a 202,837,587. Total from continuation sheets to Part I

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Totals (add lines 3a and 3b)

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202,837,587. Schedule F (Form 990) 2020

Page 2 Schedule F (Form 990) 2020

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	<b>(e)</b> Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
exe	mpt 501(c)(3) organizatior	ent organizations listed aboven by the IRS, or for which the ganizations or entities.	grantee or counsel h	as provided a sect	tion 501(c)(3) equi	valency letter	<b>-</b>		

bedule E /Form 000\ 2020

Schedule F (Form 990) 2020 Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (c) Number of (a) Type of grant or assistance (b) Region (d) Amount of (e) Manner of (f) Amount of (g) Description (h) Method of noncash assistance valuation (book, FMV, recipients cash grant cash of noncash disbursement assistance appraisal, other) (1) (2) (3) \_ (4) (5) (6) (7) (8) (9) (10)(11)

Schedule F (Form 990) 2020

(12)

(13)

(14)

(15)

(16)

(17)

(18)

<u>Schedule F</u> (Form 990) 2020 Page **4** 

Part	t IV Foreign Forms	
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)  X Yes	. No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	X No

Schedule F (Form 990) 2020 Page 5

Part V

**Supplemental Information**Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PART I, LINE 3F - METHOD OF ACCOUNTING

FOREIGN EXPENDITURES ARE SEPARATELY IDENTIFIED ON THE ORGANIZATION'S

BOOKS AND RECORDS.

#### **SCHEDULE G** (Form 990 or 990-EZ)

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

Inspection

Employer identification number

THE UNIVERSITY OF CONNECT	ICUT FOUNDATION I	NC.			06-6070722	
Part I Fundraising Activities.				Yes" on Form 99	00, Part IV, line 1	7.
Form 990-EZ filers are						
1 Indicate whether the organizati	on raised funds through a	_	_			
a X Mail solicitations	е			non-government g		
<b>b</b> X Internet and email solicitate	tions f		itation of o	government grants	S	
c X Phone solicitations	g	X Spec	cial fundrai	ising events		
<b>d</b> X In-person solicitations						
2a Did the organization have a wr						
or key employees listed in For					-	X Yes No
<b>b</b> If "Yes," list the 10 highest pa		(fundraise	rs) pursua	nt to agreements	under which the	fundraiser is to be
compensated at least \$5,000 b	by the organization.					
(i) Name and address of individual		(iii) Did fun	draiser have	(iv) Gross receipts	(v) Amount paid to (or retained by)	(vi) Amount paid to
or entity (fundraiser)	(ii) Activity		r control of outions?	from activity	fundraiser listed in col. (i)	(or retained by) organization
		Yes	No			
1						
ATTACHMENT 1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total			▶	1,059,857.	1,027,119.	32,738.
3 List all states in which the org	ganization is registered o	r licensed	to solicit			it is exempt from
registration or licensing.	-					•
${\tt AL}$ , ${\tt AK}$ , ${\tt AZ}$ , ${\tt AR}$ , ${\tt CA}$ , ${\tt CO}$ , ${\tt CT}$ , ${\tt DE}$ , ${\tt D}$	C,FL,GA,HI,ID,IL,	IN,				
IA, KS, KY, LA, ME, MD, MA, MI, M			IM,NY,NC	C,ND,OH,		
OK,OR,PA,RI,SC,SD,TN,TX,U	T, VT, VA, WA, WV, WI,	WY,				

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Page 2

Part II

Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		events with gross receipts gre	eater than \$5,000.			
			(a) Event #1 JOE GIANNELLI G	(b) Event #2 MEN SOCCER GOL	(c) Other events	(d) Total events (add col. (a) through
Φ			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	27,000.	108,865.		135,865
<u>د</u>	2	Less: Contributions Gross income (line 1 minus	20,232.	77,152.		97,384
		line 2)	6,768.	31,713.		38,481
	4	Cash prizes				
	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs		18,298.		18,298
t Exp	7	Food and beverages				
Direc	8	Entertainment				
	9	Other direct expenses				
	10 11	Direct expense summary. Add lin Net income summary. Subtract li	es 4 through 9 in colu ne 10 from line 3, colu	mn (d)		18,298 20,183
Pa	rt l	Gaming. Complete if the org	anization answered "			reported more than
<u></u>		\$15,000 on Form 990-EZ, lin	e ba.	(h) Double to be for execut		(d) Total gaming (add
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
<b>Direct</b>	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes% No	Yes% No	
	7	Direct expense summary. Add lin	es 2 through 5 in colu	mn (d)		
	8	Net gaming income summary. Su	ubtract line 7 from line	1, column (d)	<b>.</b>	
9 a b		Enter the state(s) in which the orgalis the organization licensed to con If "No," explain:	duct gaming activities	in each of these state	es?	. Yes No
10a b		Were any of the organization's gamino				Yes No

Sched	ule G (Form 990 or 990-EZ) 2020 Page <b>3</b>
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	records.
	Name ▶
	Address ►
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?Yes No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
	amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
	Name ▶
	Address ▶
16	Gaming manager information:
	Name ►
	Coming manager companeation N C
	Gaming manager compensation ▶ \$
	Description of services provided ▶
	Director/officer
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license? Yes No
D	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$
Par	
. «.	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information
	(see instructions).
SCH	EDULE G - ADDITIONAL INFORMATION
AS .	REQUIRED, THE FOUNDATION IS REPORTING ALL EVENTS THAT HAD INCOME OR
EVD.	ENSES DURING THE FISCAL YEAR. IT IS POSSIBLE THAT SOME EVENTS MAY HAVE
LAP.	ENSES DURING THE FISCAL TEAR. IT IS POSSIBLE THAT SOME EVENTS MAI HAVE
TAK	EN PLACE IN THE PRIOR FISCAL YEAR, OR WILL BE HELD IN FUTURE YEAR. AS
A R	ESULT, REVENUE OR EXPENSE AMOUNTS REPORTED FOR THE EVENT MAY NOT BE
FIN	AL, OR PORTIONS MAY HAVE BEEN REPORTED IN THE PRIOR YEAR.

Schedule G (Form 990 or 990-EZ) 2020

MINNEAPOLIS MN 55431

#### ATTACHMENT 1

#### 990, SCHEDULE G, PART I - HIGHEST PAID FUNDRAISER

NAME AND ADDRESS OF FUNDRAISER	ACTIVITY	DID FUNDRAISER HAVE CUSTODY OR CONTROL OF CONTRIBUTIONS? YES NO	GROSS RECEIPTS FROM ACTIVITY	AMOUNT PAID TO (OR RETAINED BY FUNDRAISER	AMOUNT PAID TO (OR RETAINED BY ORGANIZATION
RUFFALO NOEL LEVITZ  1025 KIRKWOOD PARKWAY SW CEDAR RAPIDS IA 52404	PHONE SOLICIT.	x	1,059,857.	628,344.	431,513.
CMNTY. COUNSEL. SERV. CO. 527 MADISON AVE NEW YORK NY 10022	CAMPAIGN PLANNING	X		130,108.	-130,108.
BENTZ, WHALEY, FLESSNER  7900 XERXES AVENUE SOUTH SUITE 980	CAMPAIGN PLANNING	х		268,667.	-268,667.

## SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

## **Grants and Other Assistance to Organizations,** Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

**Open to Public** Inspection

Schedule I (Form 990) 2020

Employer identification number

THE UNIVERSITY OF CONNECTICUT F	OUNDATION II	NC.				06-607072	22
Part I General Information on Grants	and Assistanc	е					
<ul> <li>Does the organization maintain records the selection criteria used to award the g</li> <li>Describe in Part IV the organization's pro</li> </ul>	grants or assistand	e?					X Yes No
Part II Grants and Other Assistance to Part IV, line 21, for any recipie		_					es" on Form 990,
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) UNIVERSITY OF CONNECTICUT							
352 MANSFIELD ROAD UNITE 2048	06-0772160	STATE OF CT	33,630,354.				UNIVERSITY SUPPORT
_(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
<ul><li>2 Enter total number of section 501(c)(3) a</li><li>3 Enter total number of other organizations</li></ul>	•	•					1.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2020)

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.	
	Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS IN U.S,

FUND ADMINISTRATION STAFF RECEIVES APPROPRIATE DOCUMENTATION PRIOR TO

MAKING DISBURSEMENTS TO ENSURE COMPLIANCE WITH GRANT RESTRICTIONS, AND TO

ENSURE SUCH DISBURSEMENTS ARE REASONABLE.

## **SCHEDULE J** (Form 990)

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

Employer identification number

THE UNIVERSITY OF CONNECTICUT FOUNDATION INC. 06-6070722

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee  Written employment contract  X Independent compensation consultant  X Compensation survey or study			
	— mark and a mark and			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization:  Receive a severance payment or change-of-control payment?	4a	Х	
a b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4a 4b	21	X
C	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
C	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	40		
	The second the second and provide the applicable amounts for each item in rait in.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
5	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
-	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8	X	
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020 Page 2

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retiren			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
JACOB LEMON	(i)	272,151.	40,000.	0.	22,800.	27,631.	362,582.	0.
1 SR. VP FOR DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
SCOTT ROBERTS		398,427.	50,000.	0.	22,800.	12,176.	483,403.	0.
2PRESIDENT AND CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
JEFFERY ROBIN  3AVP FOR REGIONAL DEVELOPMENT		162,688.	0.	13,798.	12,167.	18,303.	206,956.	0.
MICHAEL OBLINGER  4SR ASSOC ATHLETIC DIR OF DEV	(ii)	0.	0.	0.	0.	0.	0.	0.
MICHAEL OBLINGER  SR ASSOC ATHLETIC DIR OF DEV		162,848.	6,400.	0.	13,304.	26,132.	208,684.	0.
		0.	0.	0.	0.	0.	0.	0.
FRANK GIFFORD	(i)	195,530.	0.	6,899.	15,817.	27,140.	245,386.	0.
5 SIIZANNE O'CONOR		0.	0.	0.	0.	0.	0.	0.
SUZANNE O'CONOR 6GENERAL COUNSEL		229,169.	30,000.	0.	20,928.	4,298.	284,395.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
BRIAN OTIS 7 <sup>VP</sup> OF PRINCIPAL GIFTS		210,853.	65,000.	0.	22,800.	28,417.	327,070.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
MO COTTON KELLY	(i)	262,990.	0.	0.	18,409.	26,090.	307,489.	0.
8 P ALUMNI RELATIONS & COMM.	(ii)	0.	0.	0.	0.	0.	0.	0.
MELISSA MAYNARD	(i)	146,557.	0.	13,798.	10,896.	25,819.	197,070.	0.
9 SVP FINANCE & CFO AS OF 1/1/21	(ii)	0.	0.	0.	0.	0.	0.	0.
PETER LAMOTHE	(i)	202,223.	0.	0.	16,615.	27,616.	246,454.	0.
10 AVP DEVELOPMENT HEALTH SCIENCE	(ii)	0.	0.	0.	0.	0.	0.	0.
GERALD GANZ	(i)	363,604.	20,000.	102,538.	22,800.	30,187.	539,129.	0.
11 SVP FINANCE & CFO UNTIL 12/20	(ii) (i)	0.	0.	0.				
11 SVP FINANCE & CFO UNTIL 12/20								
12	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2020

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4(A)

IN CONNECTION WITH HIS SEPARATION FROM THE FOUNDATION, GERALD GANZ (SVP

FINANCE & CFO UNTIL 12/31/20), RECEIVED SEVERANCE OF \$102,538 DURING

CALENDAR YEAR 2020. THE AMOUNT IS INCLUDED IN SCHEDULE J, PART II,

COLUMN B(III).

PART I, LINE 7 - NON-FIXED PAYMENTS

THE FOUNDATION MAY GIVE PERFORMANCE BASED AWARDS BASED ON FORMAL REVIEW

AND WITH APPROVAL OF FOUNDATION MANAGEMENT AND BOARD.

PART I, LINE 8

THE CURRENT PRESIDENT IS SERVING UNDER HIS INITIAL CONTRACT.

PART VII, LINE 5

THE VICE PRESIDENT, ALUMNI RELATIONS AND COMMUNICATIONS WAS COMPENSATED

FOR SERVICES RENDERED TO THE FOUNDATION BY THE UNIVERSITY OF CONNECTICUT,

WHICH IS AN UNRELATED ORGANIZATION.

#### SCHEDULE K (Form 990)

Part I

Department of the Treasury

## **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

Internal Revenue Service

**Bond Issues** 

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020
Open to Public Inspection

(h) On (i) Pooled

Name of the organization

THE UNIVERSITY OF CONNECTICUT FOUNDATION INC.

Employer identification number

06-6070722

(a) Issuer name		(b) Issuer EIN	(c) CUSIP #	(d) Date issue	ued (e) Issue price		(f) Description of purpose			(g) De	feased	(h) beha issi	alf of	(i) Pooled financing	
										Yes	No	Yes	No	Yes	No
A CH	EFA	06-0806186	000000000	04/24/20	13 20	0,000,000.	CONSTRUCTION	N PROJECT			х		Х		х
В															
С															
D															
Par	Proceeds				-										—
						Α		В	С	;			D		
1	Amount of bonds retired				15,0	000,000						-			
2	Amount of bonds legally defeased												-		
3	Total proceeds of issue				20,0	000,000									
4	Gross proceeds in reserve funds														
5	Capitalized interest from proceeds														_
6	Proceeds in refunding escrows														
7	Issuance costs from proceeds					270,526									
8	Credit enhancement from proceeds														
9	Working capital expenditures from proceeds				19,	729,474									
10	Capital expenditures from proceeds														
11	Other spent proceeds														
12	Other unspent proceeds														
13	Year of substantial completion														
					Yes	No	Yes	No	Yes	No		Yes		No	
14	Were the bonds issued as part of a refundin	g issue of ta	x-exempt b	onds (or,											
	if issued prior to 2018, a current refunding issue)?					X									
15	Were the bonds issued as part of a refundir														
	issued prior to 2018, an advance refunding issue)?	)	<u></u>	<u></u>		X									
16	Has the final allocation of proceeds been made? .				X										
17	Does the organization maintain adequate boo	oks and reco	ords to sup	port the											
	final allocation of proceeds?				X										
Ear D	anerwork Reduction Act Notice, see the Instructions for	Form 990									Sch	edule l	K (Forr	n 990) 1	2020

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2020

Pa	rt III Private Business Use	CHEFA							
			Α		В		С	Γ	D
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		X						
2	Are there any lease arrangements that may result in private business use	of							
	bond-financed property?		X						
3a	Are there any management or service contracts that may result in priva-								
	business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use								
	bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								<u> </u>
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		%		%		%		<u>%</u>
5	Enter the percentage of financed property used in a private business use as								
	result of unrelated trade or business activity carried on by your organization		0/		0/		0/		0/
	another section 501(c)(3) organization, or a state or local government		% %		% %		% %		<u>%</u>
6	Total of lines 4 and 5		% X		76		70		76
7	Does the bond issue meet the private security or payment test?		_ ^						
ва	Has there been a sale or disposition of any of the bond-financed property to a	.42	X						
	nongovernmental person other than a 501(c)(3) organization since the bonds were issue	ur							<u> </u>
D	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations		76		70		70		76
C	sections 1.141-12 and 1.145-2?								
9		•							
J	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	x							
Pa	rt IV Arbitrage								
			Α		В	-	С	ſ	D
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction ar	nd Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		Х						
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?	X							
b	Exception to rebate?								
	No rebate due?								
	If "Yes" to line 2c, provide in Part VI the date the rebate computation wa	as							
	performed								
3	Is the bond issue a variable rate issue?		X						

Schedule K (Form 990) 2020 Page 3

Part I	V Arbitrage (continued)								
			A	ı	В	(	2		)
<b>4a</b> H	as the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
h	edge with respect to the bond issue?		Х						
b N	ame of provider								
сТ	erm of hedge								
d V	/as the hedge superintegrated?								
	/as the hedge terminated?								
	/ere gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b N	ame of provider								
	erm of GIC								
	/as the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 V	/ere any gross proceeds invested beyond an available temporary period?		Х						
<b>7</b> H	as the organization established written procedures to monitor the								
re	equirements of section 148?	X							
Part \	Procedures To Undertake Corrective Action	•					•	•	
			A	ı	В	(	3	[	)
Н	as the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
	f federal tax requirements are timely identified and corrected through the								
V	oluntary closing agreement program if self-remediation isn't available under								
a	pplicable regulations?	X							
Part \	Supplemental Information. Provide additional information for responses to	o questior	ns on Sche	edule K. S	ee instruct	tions.			

Schedule K (Form 990) 2020

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

JSA 0E1511 1.000 6795QG 7377

# SCHEDULE M (Form 990)

## **Noncash Contributions**

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

THE UNIVERSITY OF CONNECTICUT FOUNDATION INC.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

b to www.irs.gov/Form990 for instructions and the latest information.

| Employer identification number

06-6070722

Par	Types of Property						
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of det noncash contribu		
1	Art - Works of art						
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household						
·	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded		281.	5,093,397.	MARKET VALU	<u> </u>	
10	Securities - Closely held stock						
11	Securities - Partnership, LLC,						
••	or trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation						
	contribution - Historic						
	structures						
14	Qualified conservation						
	contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies		1.	37,500.	MARKET VALU	<u> </u>	
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ►()						
26	Other ►()						
27	Other ►()						
28	Other ►(						
29	Number of Forms 8283 received	by the ora	anization during the tax v	ear for contributions for			
	which the organization completed F	-			29		
			,			Yes	No
30a	During the year, did the organizat	ion receive	by contribution any prope	rty reported in Part I, line	s 1 through		
	28, that it must hold for at least the		• • • •				
	to be used for exempt purposes for	-				a	X
b	If "Yes," describe the arrangement i		01				
31	Does the organization have a		tance policy that require	es the review of anv	nonstandard		
	contributions?					Х	
32a	Does the organization hire or use						
	contributions?	•	•	•		a	Х
b	If "Yes," describe in Part II.						
33	If the organization didn't report an	amount in a	column (c) for a type of pro	perty for which column (a)	) is checked.		
	describe in Part II.		(-,)   0.     0.	, , ,	,		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2020) Page 2

Part II

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M - ADDITIONAL INFORMATION

PART I COLUMN (B) IS BASED ON THE NUMBER OF CONTRIBUTIONS

Schedule M (Form 990) (2020)

JSA

### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number

06-6070722

THE UNIVERSITY OF CONNECTICUT FOUNDATION INC.

FORM 990, PART I, LINE 1 AND PART III, LINE 1
ORGANIZATION MISSION OR SIGNIFICANT ACTIVITIES

TO OPERATE EXCLUSIVELY FOR CHARITABLE AND EDUCATIONAL PURPOSES, ALL FOR THE PUBLIC WELFARE, AND TO THIS END TO PROMOTE, ENCOURAGE AND ASSIST ALL FORMS OF EDUCATION, HEALTHCARE AND RESEARCH AT THE UNIVERSITY OF CONNECTICUT, INCLUDING WITHOUT LIMITATION, THE UNIVERSITY OF CONNECTICUT HEALTH CENTER; TO SOLICIT DONATIONS OF, ACCEPT AND RECEIVE PROPERTIES, MONEYS OR SECURITIES BY VIRTUE OF GIFT, GRANT, BEQUEST, DEVISE OR OTHERWISE, AND TO HOLD, CONTROL, ADMINISTER, INVEST, REINVEST, ACCUMULATE, AND GENERALLY CARE FOR ANY AND ALL FUNDS AND PROPERTY, REAL AND PERSONAL, WHICH FROM TIME TO TIME MAY BE GIVEN, GRANTED, BEQUEATHED, DEVISED OR OTHERWISE CONVEYED OR MADE AVAILABLE TO THE CORPORATION EITHER UNCONDITIONALLY, UPON CONDITION OR IN TRUST FOR SPECIFIED PURPOSES WITHIN THE LIMITATIONS OF THIS CERTIFICATE OF INCORPORATION; AND TO DISBURSE SUCH FUNDS AND PROPERTY, OR THE INCOME THEREFROM, IN AIDING, SUPPLEMENTING, IMPROVING AND ENLARGING THE EDUCATIONAL, CULTURAL, RECREATIONAL, HEALTHCARE AND RESEARCH FACILITIES AND ACTIVITIES OF THE UNIVERSITY OF CONNECTICUT, INCLUDING WITHOUT LIMITATION, THE UNIVERSITY OF CONNECTICUT HEALTH CENTER.

FORM 990, PART III, LINE 4D

OTHER PROGRAM SERVICES DESCRIPTION

EQUIPMENT, FURNITURE, AND BUILDING IMPROVEMENTS

THE UNIVERSITY OF CONNECTICUT FOUNDATION, INC. RECEIVES GIFTS ON BEHALF

OF DONORS RESTRICTED TO THE SUPPORT OF EQUIPMENT AND FURNITURE PURCHASES AND BUILDING IMPROVEMENTS. GENERALLY, THE EXPENDITURE IS MADE TO THE VENDOR DIRECTLY BY THE UNIVERSITY, WITH THE FOUNDATION THEN PROVIDING A GRANT TO THE UNIVERSITY TO FUND THE EXPENDITURE AFTER RECEIVING APPROPRIATE DOCUMENTATION. OCCASIONALLY THE FOUNDATION WILL PAY THE VENDOR DIRECTLY.

FORM 990, PART VI, LINE 1A

EXPLANATION OF DELEGATED BROAD AUTHORITY TO COMMITTEE

THE FOUNDATION BOARD HAS GIVEN THE EXECUTIVE COMMITTEE THAT CONSISTS OF

THE CHAIR, THE CHAIR OF THE NOMINATING AND BOARD GOVERNANCE COMMITTEE,

THE PRESIDENT OF THE CORPORATION, THE PRESIDENT OF THE UNIVERSITY, AND

THREE OR MORE AT-LARGE BOARD MEMBERS, FULL POWER AND AUTHORITY AS THE

BOARD. THE EXECUTIVE COMMITTEE MAY MEET AND EXERCISE ALL SUCH POWERS AND

AUTHORITY IN THE INTERIM BETWEEN THE MEETINGS OF THE BOARD. THE EXECUTIVE

COMMITTEE MAY NOT FILL BOARD VACANCIES, AMEND CERTIFICATE OF

INCORPORATION, ADOPT, AMEND, OR REPEAL BYLAWS, APPROVE A PLAN OF MERGER,

APPROVE A SALE, LEASE, EXCHANGE, OR OTHER DISPOSITION OF ALL, OR

SUBSTANTIALLY ALL, OF THE PROPERTY OF A CORPORATION, OR APPROVE A

PROPOSAL TO DISSOLVE THE CORPORATION.

FORM 990, PART VI, LINE 11B

FORM 990 REVIEW PROCESS

THE FORM IS PREPARED BY THE FOUNDATION AND REVIEWED BY MANAGEMENT AND THE FOUNDATION'S AUDIT COMMITTEE. THE FORM IS PROVIDED TO THE ENTIRE BOARD BEFORE IT IS FILED.

FORM 990, PART VI, LINE 12C

EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

ANNUALLY, THE FOUNDATION'S BOARD MEMBERS, OFFICERS, AND EMPLOYEES ARE

SENT A COPY OF THE FOUNDATION'S CONFLICT OF INTEREST QUESTIONNAIRE THAT

THEY ARE REQUIRED TO COMPLETE AND RETURN TO THE FOUNDATION. THE RESPONSES

ARE THEN REVIEWED BY THE FOUNDATION'S IN-HOUSE LEGAL COUNSEL, WITH ANY

POTENTIAL CONFLICTS REVIEWED WITH THE NOMINATING AND GOVERNANCE COMMITTEE

OF THE BOARD AND THE FULL BOARD AS APPROPRIATE.

FORM 990, PART VI, LINE 15A PROCESS

COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT

THE FOUNDATION'S SALARY STRUCTURE IS MARKET-DRIVEN AND UNDERGOES A

RIGOROUS, PERIODIC REVIEW UNDER WHICH COMPENSATION LEVELS ARE COMPARED TO

ORGANIZATIONS OF SIMILAR SIZE AND MISSION. THE SALARIES AND BENEFITS OF

THE UCONN FOUNDATION'S OFFICERS AND KEY EMPLOYEES ARE SUBJECT TO APPROVAL

IN ADVANCE OF PAYMENT BY A MAJORITY OF DISINTERESTED DIRECTORS ON THE

EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS. THE OFFICERS AND KEY

EMPLOYEES ARE NOT IN A POSITION OF CONTROL WITH RESPECT TO THE COMMITTEE.

THE COMMITTEE RELIES ON APPROPRIATE COMPARABILITY DATA IN

DETERMINING THE REASONABLENESS OF THE COMPENSATION PACKAGES. MINUTES

ADEQUATELY DOCUMENTING THE BASIS FOR THE EXECUTIVE COMMITTEE'S DECISIONS

ARE MAINTAINED. THE APPROVAL OF COMPENSATION PACKAGES OCCURS IN MAY OR

JUNE FOR COMPENSATION TO BE PAID IN THE SUBSEQUENT FISCAL YEAR, OR AS

NECESSARY.

FORM 990, PART VI, LINE 15B PROCESS

COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS AND KEY EMPLOYEES

Name of the organization

THE UNIVERSITY OF CONNECTICUT FOUNDATION INC.

Employer identification number

06-6070722

SEE 15A

FORM 990, PART VI, LINE 19

OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

THE FOUNDATION'S FINANCIAL STATEMENTS AND CONFLICT OF INTEREST POLICY ARE

POSTED ON THE FOUNDATION'S WEBSITE. THE FOUNDATION'S ARTICLES OF

INCORPORATION, IRS DETERMINATION LETTER, AND BYLAWS ARE AVAILABLE UPON

REQUEST.

FORM 990, PART XI, LINE 9

OTHER CHANGES IN NET ASSETS OR FUND BALANCES

BAD DEBT EXPENSE (PLEDGE WRITE-OFFS) : (\$663,670)

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4C

ENDOWED CHAIRS AND PROFESSORSHIPS

THE UNIVERSITY OF CONNECTICUT FOUNDATION, INC. RECEIVED GIFTS ON

BEHALF OF DONORS RESTRICTED TO SUPPORT OF UNIVERSITY OF

CONNECTICUT FACULTY COMPENSATION AND RESEARCH. TO ENSURE

COMPLIANCE WITH ALL UNIVERSITY AND STATE PERSONNEL POLICIES AND

FOR W-2 REPORTING PURPOSES, THE UNIVERSITY PAYS ALL FACULTY

DIRECTLY FOR COMPENSATION RELATED ITEMS. AFTER RECEIVING

APPROPRIATE DOCUMENTS FROM THE UNIVERSITY, THE FOUNDATION PROVIDES

GRANTS TO THE UNIVERSITY TO FUND FACULTY COMPENSATION

EXPENDITURES. FOR NON-COMPENSATION EXPENDITURES IN SUPPORT OF

FACULTY (E.G. RESEARCH MATERIALS AND EQUIPMENT), GENERALLY THE

EXPENDITURE IS MADE TO THE VENDOR DIRECTLY BY THE UNIVERSITY WITH

THE FOUNDATION THEN PROVIDING A GRANT TO THE UNIVERSITY TO FUND

Employer identification number Name of the organization THE UNIVERSITY OF CONNECTICUT FOUNDATION INC. 06-6070722

ATTACHMENT 1 (CONT'D)

THE EXPENDITURE AFTER RECEIVING APPROPRIATE DOCUMENTATION.

OCCASIONALLY, THE FOUNDATION WILL PAY THE VENDOR DIRECTLY.

ATTACHMENT 2

FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

BERMUDA

CAYMAN ISLANDS

ATTACHMENT 3

FORM 990, PART VI, LINE 17 - STATES

CA,

KY, MD, MA, MI,

MN, NH, NJ, OR,

SC, UT, WV, WI,

ATTACHMENT 4

#### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
RUFFALO CODY HLDGS/RUFFALO NOEL LEVITZ 1025 KIRKWOOD PARKWAY SW CEDAR RAPIDS, IA 52404	PHONE SOLICITATIONS	719,946.
STEPSTONE GROUP LP 4275 EXECUTIVE SQUARE, STE. 5000 LAJOLLA, CA 92037	INVEST. CONSULTING	356,250.
PRICEWATERHOUSECOOPERS LLP PO BOX 7247-8001 PHILADELPHIA, PA 19170	AUDITING SERVICES	219,097.
ROBINSON COLE 280 TRUMBULL STREET	LEGAL SERVICES	104,927.

Employer identification number Name of the organization THE UNIVERSITY OF CONNECTICUT FOUNDATION INC. 06-6070722 ATTACHMENT 4 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

HARTFORD, CT 06103

ON LOCATION EVENTS 7920 BATTLE ROAD, SUITE 1010 DALLAS, TX 75254

TRAVEL SERVICES

101,125.

(e) End-of-year assets

(d) Total income

Name, address, and EIN (if applicable) of disregarded entity

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

#### **SCHEDULE R** (Form 990)

Part I

Department of the Treasury

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

(b)

Primary activity

(c) Legal domicile (state

or foreign country)

Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

(f) Direct controlling

entity

Name of the organization Employer identification number THE UNIVERSITY OF CONNECTICUT FOUNDATION INC. 06-6070722

(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
Part II	Identification of Related Tax-Exempt Organizations. one or more related tax-exempt organizations during t	Complete if the he tax year.	e org	anization answ	rered "Yes" on Fo	orm 990, Part IV,	line 34, because	it had	
	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	у	(c) Legal domicile (state or foreign country		(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	cont	(g) 512(b)(13) trolled tity?
(1)								Yes	No
(2)									
(3)									
(4)									
(5)		_						_	
(6)									
(7)									
For Pape	rwork Reduction Act Notice, see the Instructions for Form 9	<u> </u> 990.					Schedule R	(Form 9	90) 2020

JSA

0E1307 1.000

6795QG 7377

V 20-7.14

Schedule R (Form 990) 2020 Page **2** 

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		General or managing partner?		(k) Percentage ownership
			oounity)		,			Yes	No		Yes	No			
<u>(1)</u>															
(2)															
(3)															
(4)															
(5)															
(6)															
(7)															

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		ion )(13) olled y?
(4) GUADITADEL DEMENDED TREGOT (4)								Yes	10
(1) CHARITABLE REMAINDER TRUST (4)	DEVELOPMENT	CT	N/A						х
(2) HORSEBARN HILL INVESTMENT FUND, LTD.									
PO BOX 309, UGLAND HOUSE GRAND CAYMAN, CJ KY1-1104	INVESTMENT	CJ	UCONN FDN	C CORP	9,956,215.	95,360,968.	100.0000	х	
(3)									
(4)									_
(5)									
(6)								Н	_
(7)									

Schedule R (Form 990) 2020

Part V	Fransactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.	

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X
	Gift, grant, or capital contribution to related organization(s)				1b	Х	
	Gift, grant, or capital contribution from related organization(s)				1c		X
	Loans or loan guarantees to or for related organization(s)				1d		X
	Loans or loan guarantees by related organization(s)				1e		X
	, , , , , , , , , , , , , , , , , , , ,						
f	Dividends from related organization(s)				1f		X
	Sale of assets to related organization(s)				1g		X
	Purchase of assets from related organization(s)				1h		X
i	Exchange of assets with related organization(s)				1i		X
i	Lease of facilities, equipment, or other assets to related organization(s)				1j		X
•	3						
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X
ī	Performance of services or membership or fundraising solicitations for related organization(s)				11		X
m	Performance of services or membership or fundraising solicitations by related organization(s).				1m		X
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		X
	Sharing of paid employees with related organization(s)				10		X
·	channy or paid employees that related enganization(e)						
n	Reimbursement paid to related organization(s) for expenses				1p		Х
	Reimbursement paid by related organization(s) for expenses				1g		X
ч	Troiling around it paid by rolated organization(b) for expended 1111111111111111111111111111111111						
r	Other transfer of cash or property to related organization(s)				1r		Х
s	Other transfer of cash or property from related organization(s)				1s		X
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including cove	ered relationships and trans	action thre	shold	s.	
	(a)	(b)	(c)		(d)		
	Name of related organization	Transaction type (a-s)	Amount involved	Method	of dete unt invo		g
		iype (a-5)		aillo	uiit iiiVC	nveu	
(1)	HORSEBARN HILL INVESTMENT FUND, LTD.	В	85,404,754.	FMV			
(2)							

(1) HORSEBARN HILL INVESTMENT FUND, LTD.

(2)

(3)

(4)

(5)

Schedule R (Form 990) 2020 Page 4

### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(c) gal domicile tte or foreign country)  (d) Predominant income (related, unrelated, excluded from tax under		minant (related, excluded x under 512 - 514)  (e)  (related, section 501(c)(3) organizations?  Yes No		(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		ownership	
			sections 512 - 514)	Yes	No			Yes	No	,	Yes	No		
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(8)														
(9)														
(10)														
(11)														
(12)														
(13)														
(14)														
(15)														
(40)														
(16)														

Schedule R (Form 990) 2020 Page 5

#### Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

SCHEDULE R - RELATED ORGANIZATIONS

WHILE THE MISSION OF THE FOUNDATION IS TO SUPPORT THE UNIVERSITY, UNDER IRS INSTRUCTIONS, THE UNIVERSITY DOES NOT MEET THE DEFINITION OF A "RELATED ORGANIZATION". THE FOUNDATION HAS NINE EX-OFFICIO BOARD MEMBERS, SIX OF WHOM SERVE BY VIRTUE OF THEIR POSITION AS A UNIVERSITY EMPLOYEE. NONE OF THE SIX UNIVERSITY EMPLOYEES ARE COUNTED IN DETERMINING QUORUM AND NONE ARE ENTITLED TO VOTE ON MATTERS BEFORE THE BOARD. NO COMPENSATION IS PAID BY THE FOUNDATION FOR THEIR SERVICE AS DIRECTORS.